

Comox Strathcona Regional Hospital District Strategic Planning Workshop

COMOX STRATHCONA
REGIONAL HOSPITAL DISTRICT

JUNE 7, 2018



What do you hope to
accomplish today?

Comox Strathcona Regional Hospital District Strategic Planning

Workshop Agenda

June 7, 2018

1:00 pm – 1:10 pm	Welcome & introductions What do we hope to accomplish at this workshop?
1:10 pm – 1:30 pm	Background – where are we at <ul style="list-style-type: none">• Brief history of the North Island Hospital initiative – financing history, funding schedule, where we are at now• Brief history of CSRHD strategic priorities<ul style="list-style-type: none">• Staff Report Survey results - residential care funding by regional hospital districts Sep 4, 2015• Bayne Report October 15, 2015• Briefing Note Strategic Priorities Discussion June 2016• Staff Report Province of BC – Ministry of Health – Hospital District Act May 19, 2017• Staff Report – Strategic Planning History March 2, 2018<ul style="list-style-type: none">○ Potential funding shift to CSWM• Local government’s role in co-funding health initiatives (TBD)
1:30 pm – 2:00 pm	What initiatives & recommendations have been on the table in the recent past <ul style="list-style-type: none">• Advocacy for legislative change• Continue to fund traditional services e.g. hospital facilities, repurposing St. Joseph’s Hospital• Explore funding non-traditional expanded facilities<ul style="list-style-type: none">○ e.g. clinics, residential care facilities, temporary accommodation associated with hospital-based care, repurposing St. Joseph’s Hospital, pre-admission and post-discharge accommodation for those rural○ residents who must travel to the region’s urban centres for care/outpatient accommodation, shelter and housing,• Explore expanded services<ul style="list-style-type: none">○ e.g. Meals on Wheels, rehabilitation services in recreation centres <p>Other initiatives the Board is interested in exploring?</p>
2:00 pm – 2:45 pm	Which of these should remain on the table? Are there limits to what the Hospital Board is willing to consider co-funding? Can any of these come off the list? What is the order of priority of the initiatives remaining on the list?
2:45 pm – 3:00 pm	Next steps



Table 1: October 2015 CSRHD board strategic planning session outcome - community health areas of interest

Strategic Initiatives Identified by Board	CSRHD financial policy amendment would be required	Legislative changes would be required to implement
Rural out-patient accommodation (See appendix A)	✓	✓
Co-funding of privately owned and operated facilities that provide service under contract to Island Health	✓	✓
<ul style="list-style-type: none"> • Repurposing the St. Joseph’s hospital facility, including <ul style="list-style-type: none"> ○ transforming the site into a centre of excellence for orthopedic surgery; ○ developing a care centre for cognitively impaired elderly patients; or, ○ developing other services aimed at addressing the aging population including through the provision of long-term care. 	✓	✓
Hospitals as centres of teaching and learning	✓	✓
Addressing community concerns related to <ul style="list-style-type: none"> ○ health and wellness; ○ shelter and housing; ○ special needs of cultural groups; ○ needs of the off-reserve Aboriginal population; and, ○ pay parking at hospitals 	✓ including pay parking grant at hospital facilities	✓ excluding pay parking grant at hospital facilities
Acting as a “convener” of dialogues association with health care programs and services	n/a	✓
Funding social housing	✓	✓
Supporting services such as Meals on Wheels and Y.A.N.A (You Are Not Alone)	✓	✓

From October 2015
 strategic planning
 session

What initiatives & recommendations have been on the table in the recent past?

- **Advocacy for legislative change**
- **Continue to fund traditional services** e.g. hospital facilities, repurposing St. Joseph's Hospital
- **Explore funding non-traditional expanded facilities**
 - e.g. clinics, residential care facilities, temporary accommodation associated with hospital-based care, pre-admission and post-discharge accommodation for those rural residents who must travel to the region's urban centres for care/outpatient accommodation, shelter and housing
- **Explore expanded services**
 - e.g. Meals on Wheels, rehabilitation services in recreation centres
- **Other initiatives the Board is interested in exploring?**

Appendix 'A' - Regional Hospital District funding survey results re residential care funding

Health Authority	Regional Hospital District	General Information					Facilities Funded				Notes
		Total Annual Budget 2015	Population	Net taxable assessed value - hospital purposes	2015 Residential tax rate	2014 Residential tax rate	Acute Care (hospital/named facilities)	Residential Care	Health Programs	Other	
Island Health	Alberni Clayoquot	\$ 1,806,000	31,061	4,427,002,676	0.2949	0.3540	Yes	No	No	No	
Island Health	Capital	\$ 29,726,450	359,991	79,669,094,910	0.3004	0.3104	Yes	Yes	No	No	The three categories of capital funding include Major Capital Projects (over \$2M) which includes residential care, Minor Capital Projects (\$100,000 - \$2M) and medical equipment (greater than \$100,000). Have been funding major residential care bed replacement projects as well as minor capital/equipment.
Island Health	Comox Strathcona	\$ 122,009,201	106,790	16,983,349,617	0.8369	0.8399	Yes	No	No	No	
Island Health	Cowichan Valley	\$ 8,539,633	80,332	12,665,612,365	0.5436	0.5083	Yes	No	No	No	Information obtained from website - The sole purpose of the CVRHD is to provide funding for Hospital Capital Equipment.
Island Health	Mount Waddington	\$ 642,916	11,506	1,187,582,086	0.3205	0.3313	Yes	Yes	No	No	Any capital, however reserve judgement on level of contribution
Island Health	Nanaimo	\$ 9,989,109	146,574	25,739,014,361	0.2242	0.2257	Yes	Yes (if it is a designated facility)	No	No	The RDN only provides capital funding to designated facilities, this includes all capital including relatively small items, but no operating funding at this time.
Fraser Health	Fraser Valley	\$ 11,073,018	277,593	38,006,062,460	0.2234	0.2310	Yes	Yes	No	No	
Interior Health	Central Okanagan	\$ 30,386,351	179,839	36,979,221,438	0.3567	0.3590	Yes	No	No	No	Extended care (patients receiving nursing care)
Interior Health	North Okanagan/Columbia Shuswap	\$ 13,263,561		21,047,072,776	0.2918	0.2961					

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Interior Health	Kootenay East	7,451,183	56,655	15,552,595,965	0.1605	0.1615	Yes	No	No	No	
Interior Health	Okanagan-Similkameen	\$ 16,170,600	80,742	14,255,994,376	0.3156	0.3042	Yes		No	No	
Interior Health	Thompson	\$ 31,466,697	130,304	21,164,406,476	0.4684	0.4722	Yes	Yes	No	No	Sample of current residential care project - handicapped washrooms at Gillis House (complex care facility).
Interior Health	West Kootenay-Boundary	\$ 7,160,668	80,000 (approx)	12,383,352,108	0.3028	0.2912	Yes	Yes	No	No	Hospitals/health care centres, some residential care. Sample projects are Hardy View Lodge (operated by Interior health) Nurse call system \$280K total (40% funded), Boundary Hospital/Sunshine Manor home and community care renovation.
Interior & Northern Health	Cariboo Chilcotin	\$ 7,648,736	63,466	7,528,009,372	0.7154	0.7159	Yes	Yes	No	Yes	Residential care facilities are included as long as the funding is only for capital costs and as long as the facility is owned by or under long term lease to the health authority. Fund community foundations that are hospital related (projects are within a health authority facility). Have a medical staff recruitment and retention fund.
Northern Health	Fraser-Fort George	\$ 6,740,810	91,879	11,098,835,113	0.3512	0.3562	Yes	No	No	No	
Northern Health	Northern Rockies	\$ 864,660	5,578	2,377,940,133	0.08253	0.0828					

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Northern Health	North West	\$ 8,926,067	72,412	8,249,683,423	0.4558	0.5620	Yes	Yes	No	No	In 2007 NWRHD funded \$6M of \$15M for renovations and building a new wing on a Terrace residential care facility. 2010 funded \$6.8 M to the \$19.5M to expand residential care beds in Prince Rupert. A general grant is given for small capital items and the Health Authority can decide which facilities to purchase items for. NWRHD does not fund anything that is not capital.
Northern Health	Peace River	\$ 17,293,778	60,082	13,614,051,888	0.5950	0.5947	Yes	Yes		Yes	Medical recruitment, some residential care not all. Funded 40% of Rotary Manor in Dawson Creek, did not fund facilities built onto the new hospital in Fort St. John and (since they were funding \$98M for the hospital)
Northern Health	Stuart-Nechako	\$ 3,843,000	22,941	2,158,529,046	0.5400	0.5341	Yes	Yes	No	Yes	Residential care at reduced level. Other funding was identified as clinical information systems.
Vancouver Coastal	Central Coast		3,206	146,043,218	0.1234	0.1110	Yes	No	No	No	
Vancouver Coastal	Powell River	\$ 1,975,988	19,906	2,940,478,155	0.2408	0.5057	Yes	Yes	No	No	New - Complex Care connected to hospital prior to that acute care only
Vancouver Coastal	Sea to Sky	\$ 1,000,218	35,266	14,738,327,045	0.0497	0.0477	Yes	No	No	No	
Vancouver Coastal	Sunshine Coast	\$ 5,373,560	28,619	8,135,650,572	0.2423	0.1983	Yes	No	No	No	Budget includes current hospital expansion project. Limited capital finding provided to a care home that is considered part of the hospital compound.

WHO DOES WHAT IN THE HEALTH WORLD?

	Province wide Health Services & Health Promotion	Regional delivery of Health Services & Health Promotion	Health promotion	Local healthy community planning, policies & programs
BC Ministry of Health	✓			
Provincial Health Services Authority	✓	✓		
Regional Health Authorities		✓	✓	
Local Governments			✓	✓

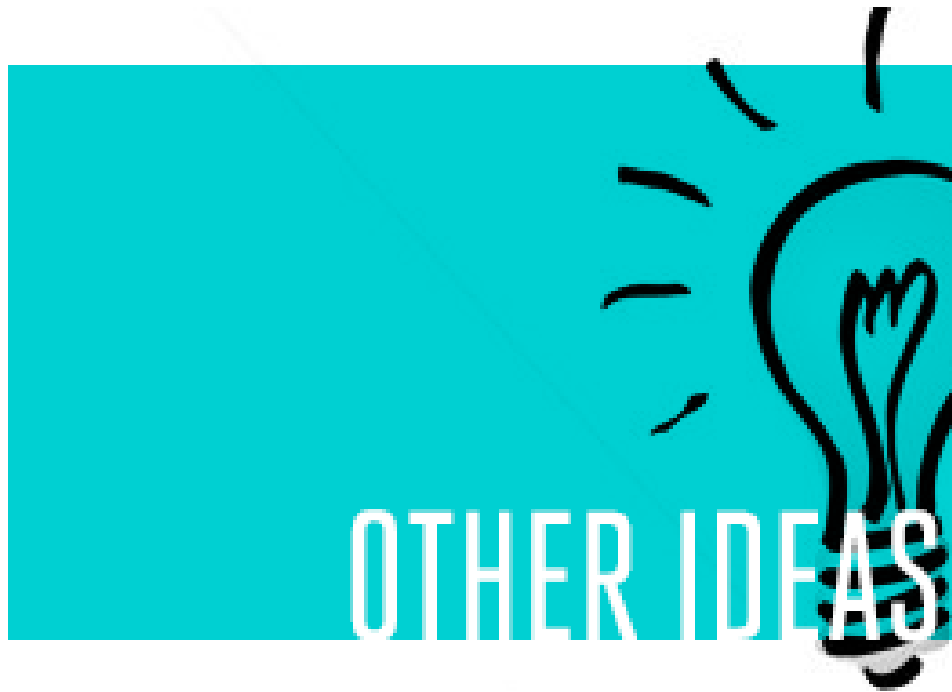
WHAT IS LOCAL GOVERNMENT'S ROLE IN FUNDING HEALTH INITIATIVES IN BC?



How Do Local
Governments
Improve Health
and Community
Well-being?



Are there limits to what the Hospital Board is willing to consider co-funding?



Other initiatives the Board is interested in exploring?



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Next Steps

